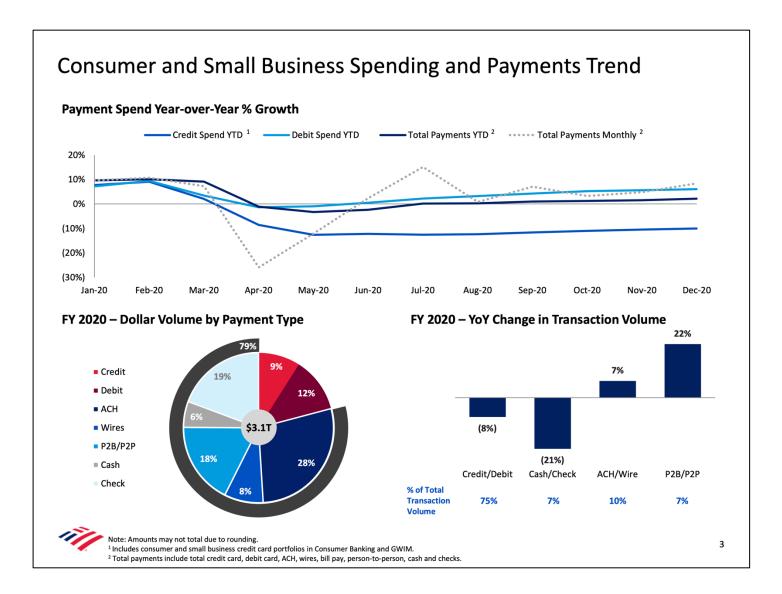
# **Banking Performance 4Q20**

# **Executive Summary: Four Key Themes**

- 1) Growth in digital banking. Technology at the mega-banks has transformed their customer experience and shifted consumer and business transaction volume to digital and mobile channels. This transformation was accelerated by the pandemic and forces other banks to invest in digital banking. Community banks need to develop a digital strategy ASAP.
- 2) Dramatic reduction in many banks' consumer fee income. The pandemic changed consumer spending and payment patterns. As consumers moved to contactless payments, check, cash, and ATM volume fell; personto-person or person-to-business (P2P or P2B) rose. ACH transactions also rose. These payment channels generate lower deposit service fees. Lower consumer spending and shifts toward low interchange categories reduced card fees. At the mega-banks, these fee categories are buried among others (fee income is often as much as net interest margin), but at community banks, deposit service fees and card fees are critical. Loss of this income is pressuring regional and community banks to pursue additional sources of fee income such as mortgage origination.
- **3) Determining the right loss allowance.** Loss provisioning is always difficult, but the pandemic made it impossible. Most banks boosted provisions for 1Q and 2Q, and then reversed some of this provision by 4Q before we have enough data about how loan portfolios will actually perform. The result is even larger than normal variation in loss allowance across banks. At this juncture, it is important for community banks to stress test their portfolios and develop contingency plans for loans that may wind up in workout. Some are likely to outsource this activity.
- **4) Deferral and loan modification activity.** Banks seek public relations benefits by highlighting their actions (like deferrals) that help customers through the pandemic. At the same time, they demonstrate that deferral activity is infrequent and unlikely to have a material impact on credit quality. That's right, having your cake and eating it too. Other borrower-friendly activities like modifications have largely gone unreported though modifications are having an even bigger impact on performance. When these modifications must be reported as troubled debt restructurings (and hence largely cease), what will happen to delinquency performance?

# The Rise of Digital

BofA's digital payments (18%) are fast approaching check (19%) and card payments (21%), as shown in the pie chart below. The pandemic accelerated changes to consumer payment preferences. Remote payment transaction volume, whether online or mobile and whether P2B or P2P, jumped 22% year-over-year, whereas cash and check payments fell 21%. Other banks do not disclose data on payments by type but appear to match or exceed BofA. Chase's technology spend is about \$5B – half of non-interest expense-investments (page 14), and digital engagement is at 69% for consumer banking and 86% for business banking (page 18).



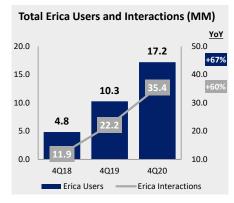
**Digital and mobile customer growth continues, albeit at slower rates than transactions.** As shown in the table on the next page, the number of digital and mobile customers show modest increases in 2020, but this doesn't tell the whole story. Digital and mobile transaction activity (the pie above) is up far more.

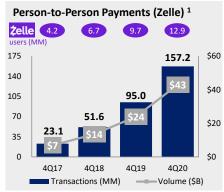
Number of Mobile	and Digita	l Customers					
(in millions)		4Q19	1Q20	2Q20	3Q20	4Q20	Growth
Bank of America	Digital	38.3	39.1	39.3	39.3	39.3	2.7%
Citigroup	Digital	32.8	33.5	33.5	34	34.7	5.8%
JPMorgan Chase	Digital	52.5	53.8	54.5	54.8	55.3	5.3%
Wells Fargo	Digital	30.3	31.1	31.1	32.0	32.0	5.6%
Bank of America	Mobile	29.2	29.8	30.3	30.6	30.8	5.5%
Citigroup	Mobile	23.1	23.8	23.9	24.7	25.3	9.5%
JPMorgan Chase	Mobile	37.3	38.3	39.0	40.2	40.9	9.7%
Wells Fargo	Mobile	24.4	24.9	26.2	25.9	26.0	8.3%

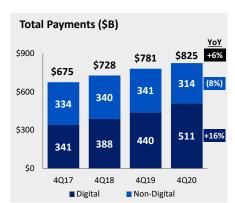
Bank of America supplement page 15; Citigroup page 23; JPMorgan Chase supplement page 14; Wells Fargo page 9.

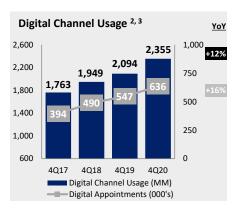
The following graphics show how Bank of America describes its digital banking activity.

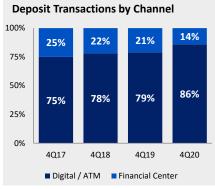
# More Than 39 Million Active Consumer Digital Users

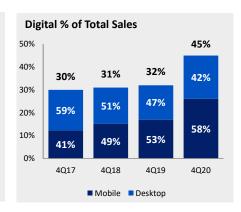














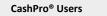
Note: Amounts may not total due to rounding.

Includes Bank of America person-to-person payments sent and received through e-mail or mobile identification. Zelle users represent 90-day active users.

<sup>2</sup> Digital channel usage represents the total number of desktop and mobile banking sessions.

 $^{3}$  Digital appointments represent the number of client-scheduled appointments made via online, smartphone or tablet.

# Global Banking Digital Update 1



across commercial, corporate and business banking clients

~500K





+40%

Rolling 12 mos.



CashPro® App **Payment Approvals Value** 

\$174B

up 8% rolling 12 mos.



#### CashPro® App **Checks Deposited**

+114%





Incoming receivables digitally matched with **Intelligent Receivables** 

19MM<sup>2</sup>

In last 12 months





# Supporting, Advising and Investing in Our Clients' Business Continuity, and Anytime, Anywhere with Digital Solutions that are:

### **FAST**

# CashPro® App

**Expanding access and capabilities** 

#### **Digital Wallet**

For Commercial Card

## **Real Time Payments**

For U.S. payments

## CashPro® API

Supporting real-time access

# **Digitizing KYC refreshes**

Faster and easier through CashPro Assistant

Improving Connectivity and Access

## **SMART**

#### **Notifications**

For added visibility

### **Intelligent Receivables**

Bringing AI to Receivables with award-winning solution

### **Email Assist**

Intelligently casing service requests

## CashPro® Assistant

Driving a fast, smart, secure experience

# **eSignature**

Also on CashPro Mobile

Leveraging Data and Intelligence

## **SECURE**

#### **Mobile Token**

**Expanding access** 

### **Document Exchange**

Online and Mobile

#### **Paperless Statements**

For commercial card

# **Biometrics**

For CashPro Mobile

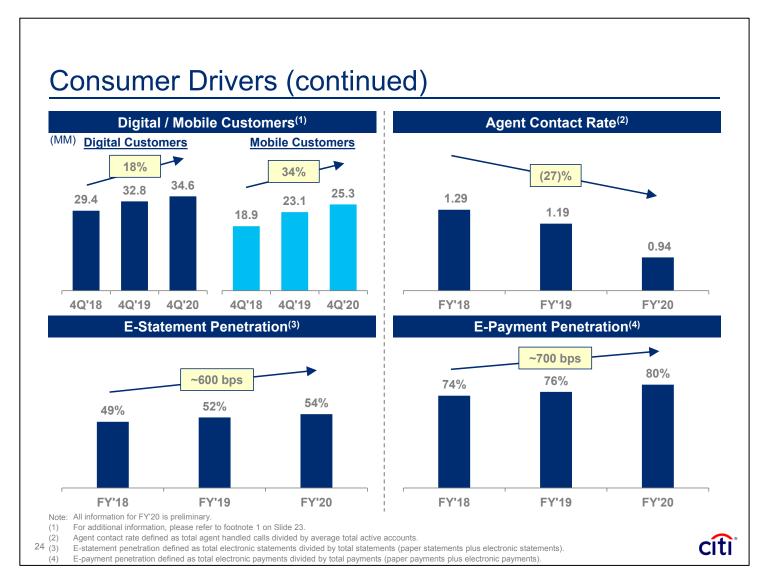
**Confidently Doing Business** Anytime, Anywhere



<sup>&</sup>lt;sup>1</sup> Metrics as of December 31, 2020 unless otherwise indicated.

<sup>&</sup>lt;sup>2</sup> As of November 2020.

Even Citigroup, which normally focuses on performance by geography and other macro drivers, presents data about the shift in consumer preference towards digital banking as shown in the graphic below.



# **Reduced Fee Income**

Key sources of fee income are falling as consumer spending falls and shifts to other channels. The megabanks have the luxury of diverse sources of fee income (e.g. investment banking, trading, and asset management) that community and regional banks do not, so fees often match net interest margin. Key sources of fee income for these banks are deposit service fees and card services. These categories fell during 2020 – about 20% for deposit fees and 3-5% for card fees – as shown in the table below.

Components of N	on-Interest Inc	ome							
(\$MM)	Segment	Туре	4Q19	1Q20	2Q20	3Q20	4Q20	Change	Change
Bank of America	Consumer	Card	1,330	1,110	1,053	1,220	1,290	(40)	-3%
JPMorgan Chase	Cons&Comm	Card	905	652	667	826	923	18	2%
Wells Fargo	Consumer	Card	938	819	749	860	890	(48)	-5%
US Bank	Payment Serv	Total	950	794	658	867	805	(145)	-15%
Bank of America	Consumer	Service	1,056	995	706	837	879	(177)	-17%
JPMorgan Chase	Cons&Comm	Lending&Dep	1,032	972	617	771	806	(226)	-22%
Wells Fargo	Consumer	Dep-related	919	879	575	708	742	(177)	-19%
US Bank	Cons&Bus	Dep Service	223	202	133	163	159	(64)	-29%

Bank of America supplement page 14; JPMorgan Chase supplement page 11; Wells Fargo page 19.

These fee categories are critical for most community banks, even though they gain scant attention at more diversified banks. At US Bank, however, Payment Services is reported as a separate segment and its non-interest income fell from \$950 million 4Q19 to \$658 million 2Q20 (-31%) before recovering to \$805 million 4Q20 (-15%). That's enough to get everyone's attention. The following slide shows non-interest income for US Bank's Payment Services segment.

us bancorp.
PAYMENT SERVICES

		Three Months Ende	d	
December 31,	September 30,	June 30,	March 31,	December 31,
2020	2020	2020	2020	2019
\$363	\$390	\$285	\$307	\$380
128	127	103	147	160
314	350	270	340	410
\$805	\$867	\$658	\$794	\$950
\$26,792	\$24,920	\$20,225	\$23,330	\$26,779
23,432	26,239	22,335	18,311	19,096
\$50,224	\$51,159	\$42,560	\$41,641	\$45,875
\$15,008	\$15,352	\$12,486	\$16,233	\$17,378
\$91,381	\$94,799	\$72,218	\$104,728	\$119,087
1,306,059,329	1,425,338,430	1,052,498,027	1,494,977,744	1,692,097,784
	\$363 128 314 \$805 \$26,792 23,432 \$50,224 \$15,008 \$91,381	\$363 \$390 128 127 314 350 \$805 \$867 \$26,792 \$24,920 23,432 26,239 \$50,224 \$51,159 \$15,008 \$15,352 \$91,381 \$94,799	\$363 \$390 \$285 128 127 103 314 350 270 \$805 \$867 \$658 \$26,792 \$24,920 \$20,225 23,432 26,239 22,335 \$50,224 \$51,159 \$42,560 \$15,008 \$15,352 \$12,486 \$91,381 \$94,799 \$72,218	2020         2020         2020         2020           \$363         \$390         \$285         \$307           128         127         103         147           314         350         270         340           \$805         \$867         \$658         \$794           \$26,792         \$24,920         \$20,225         \$23,330           23,432         26,239         22,335         18,311           \$50,224         \$51,159         \$42,560         \$41,641           \$15,008         \$15,352         \$12,486         \$16,233           \$91,381         \$94,799         \$72,218         \$104,728

# **Pandemic-Related Loss Provision**

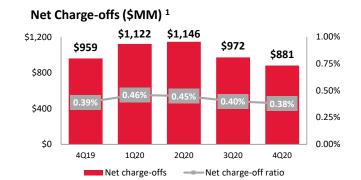
Most banks took large provisions in 1Q and 2Q but none in 4Q. When pandemic lockdowns started last March, most banks took a large provision (roughly 5x normal) for potential loan losses. As the year progressed into the second quarter, albeit with little information about the true credit performance of the portfolio, banks took an even larger provision. Provisions fell back to normal in 3Q and then none or negative for 4Q as shown in the table below.

Loss Provision					
(\$MM)	4Q19	1Q20	2Q20	3Q20	4Q20
Bank of America	941	4,761	5,117	1,389	53
JPMorgan Chase	1 427	8,285	10,473	611	(1,889)
Wells Fargo	644	3,833	9,565	751	(144)

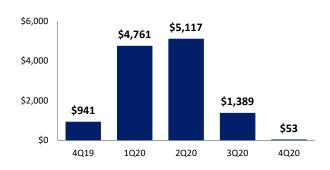
Bank of America page 13; JPMorgan Chase supplement page 4; Wells Fargo page 5.

The following graphics show how Bank of America and Wells Fargo address the credit quality of their portfolios.

# **Asset Quality**

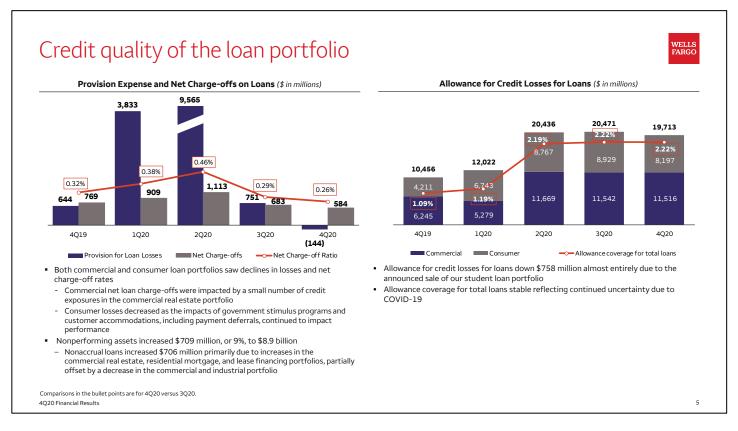


## **Provision for Credit Losses (\$MM)**



Excludes loans measured at fair value

- Total net charge-offs of \$881MM decreased \$91MM from 3Q20
  - Consumer net charge-offs of \$482MM decreased \$82MM, driven by Card
  - Commercial net charge-offs of \$399MM were largely flat
- Net charge-off ratio of 38 bps decreased 2 bps from 3Q20
- Provision expense of \$53MM decreased \$1.3B from 3Q20, reflecting a \$0.8B net reserve release
  - Consumer reserve release of \$0.6B driven by Card, due to the improved macroeconomic outlook
  - Commercial reserve release of \$0.2B driven by the improved macroeconomic outlook and reduced exposures to industries more heavily impacted by COVID-19
  - The reserve assessment continues to factor in the uncertainty resulting from the unprecedented nature of the current health crisis
- Allowance for loan and lease losses of \$18.8B represented 2.04% of total loans and leases <sup>1</sup>
  - Total allowance of \$20.7B includes \$1.9B for unfunded commitments
- Consumer 30+ and 90+ days performing past due increased from 3Q20 but remain well below 4Q19
- Nonperforming loans (NPLs) increased \$0.4B from 3Q20, driven by consumer real estate due to deferral activities
  - 45% of Consumer NPLs are contractually current
- Commercial reservable criticized utilized exposure of \$38.7B increased \$3.0B from 3Q20, driven by Commercial Real Estate, primarily Hotels



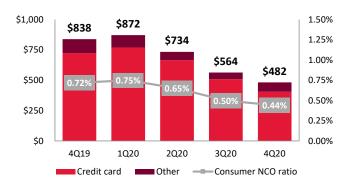
Changes to banks' loss reserves, while material, may not cover real exposure. Loss provision depends on total reserve needs at the end of the period and net charge-off activity during the period. Considering all of the government-sponsored forbearance activity, it isn't surprising that charge-offs did not increase in 2020. In fact, consumer charge-offs actually dropped quarter-by-quarter as 2020 progressed (see red bars in BofA example in the slide on the next page). BofA says, "Credit card delinquencies declined in March through July, driven by loan deferrals and government stimulus." That is, the bank didn't take charge-offs; the borrower didn't catch up on payments; delinquencies declined because of deferrals.

What will happen to credit performance in 2021? The most important credit questions right now are: What will happen to performance as the "pandemic economy" continues? Even worse, how will borrowers catch-up when deferrals end? Bank of America's allowance on consumer loans rose from 0.98% as of 12/19 to 2.35% as of 12/20. So BofA increased its cushion by 1.37%. Is that enough? Too much? It's impossible to know.

On the commercial side, the ALLL rose from 0.96% to 1.77% during 2020. Is that extra 0.81% going to be enough?

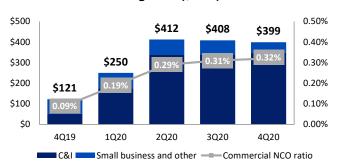
# Asset Quality - Consumer and Commercial Portfolios

### Consumer Net Charge-offs (\$MM)



Consumer Metrics (\$MM)	4Q20	3Q20	4Q19
Provision	(\$139)	\$295	\$798
Nonperforming loans and leases	2,725	2,357	2,053
% of loans and leases 1	0.64 %	0.54 %	0.44 %
Consumer 30+ days performing past due	\$4,498	\$4,386	\$5,776
Fully-insured <sup>2</sup>	1,090	1,213	1,811
Non fully-insured	3,408	3,173	3,965
Consumer 90+ days performing past due	1,698	1,410	2,163
Allowance for loans and leases	10,071	10,691	4,542
% of loans and leases 1	2.35 %	2.43 %	0.98 %
# times annualized NCOs	5.25 x	4.76 x	1.37 x

### Commercial Net Charge-offs (\$MM)



Commercial Metrics (\$MM)	4Q20	3Q20	4Q19
Provision	\$192	\$1,094	\$143
Reservable criticized utilized exposure	38,666	35,710	11,452
Nonperforming loans and leases	2,227	2,193	1,499
% of loans and leases 1	0.45 %	0.43 %	0.29 %
Allowance for loans and leases	\$8,731	\$8,905	\$4,874
% of loans and leases 1	1.77 %	1.75 %	0.96 %



<sup>1</sup> Excludes loans measured at fair value.

 $^2$  Fully-insured loans are FHA-insured loans and other loans individually insured under long-term standby agreements.

**Enhanced granularity provides more comfort but can't answer the enough/too much question.** Wells does a good job of showing how its loss reserves are allocated across the portfolio (see the table below and the graphic on the next page). But it's impossible to know whether its 11.13% for credit cards will be enough – now it's less than Chase (which jumped 3x); or its 2.27% for C&I or 2.60% for CRE – Chase's total wholesale loan allowance barely rose, so Wells looks great by comparison. Only time will tell which reserve is the right amount.

Allowance for Loan	Losses						
(percent of loans)		4Q19	1Q20	2Q20	3Q20	4Q20	Change
Bank of America	Consumer	0.98	NA	NA	2.43	2.35	1.37
JPMorgan Chase	Credit Card	3.36	9.71	12.57	12.75	12.41	9.05
Wells Fargo	Credit Card	7.10	9.02	10.49	11.33	11.13	4.03
Bank of America	Commercial	0.96	NA	NA	1.75	1.77	0.81
JPMorgan Chase	Wholesale	1.02	0.87	1.73	1.70	1.34	0.32
Wells Fargo	C&I	0.70	1.04	2.32	2.44	2.27	1.57
Wells Fargo	CRE	0.58	0.69	1.93	2.06	2.60	2.02

Bank of America page 14; JPMorgan Chase supplement page 27; Wells Fargo page 19.



1.52 % 0.66 0.39 ACL as % of loan class 0.95 % Jan 1, 2020 (1) 0.16 0.75 7.10 3.46 1.29 0.21 1,188 5,743 9,127 149 2,913 719 122 42 3,384 5,863 1,482 997 9,127 ACL 1.19 % 1.79 % 0.95 0.72 ACL as % of loan class Mar 31, 2020 0.86 2.09 1.53 0.16 0.17 0.93 9.02 3.83 1,016 164 1,285 6,743 12,022 2,297 128 5,279 2,064 12,022 3,481 6,806 ACL as % of Ioan class 2.19 % Jun 30, 2020 2.23 3.91 10.49 2.41 4.79 2.08 2.11 3.92 1.93 1,174 9,329 2,395 484 681 11,669 1,550 8,767 5,405 383 ACL 3,777 2.51 % 2.35 2.14 0.47 3.47 ACL as % of loan class Sep 30, 2020 2.06 2.31 0.51 11.33 2.53 4.20 2.04 2.22 1,393 8,929 20,471 1,225 9,593 4,586 5,155 2,517 629 4,082 375 762 ACL 521 11,542 20,471 7,845 -19 ACL as % of loan class 2.22 % 2.64 % 2.43 Dec 31, 2020 11.13 0.46 2.60 1.88 4.41 2.55 2.59 2.00 2.11 4,082 1,230 9,593 4,586 5,155 410 709 11,516 8,197 19,713 Å 375 Total allowance for credit losses for loans \$ 19, 19.

1) Reflects our allowance for credit losses as a result of our adoption of CECL on January 1, 2020. Wells Fargo & Company and Subsidiaries ALLOCATION OF ALLOWANCE FOR CREDIT LOSSES FOR LOANS Total allowance for credit losses for loans Wealth and Investment Management Residential mortgage - junior lien Corporate and Investing Banking Consumer Banking and Lending Residential mortgage - first lien Commercial and industrial Real estate construction Real estate mortgage Commercial Banking Total commercial Total consumer Other consumer Lease financing Credit card (\$ in millions) By segment: Corporate By product:

The following graphics (supplement pages 21 and 22) provide industry-specific information about troubled loans in Wells' C&I and CRE portfolios but do not explain changes in the ALLL - nonaccrual loans now are almost identical to 12/19 levels when the ALLL was 31% and 22% of its current level. Clearly, banks are not moving loans to nonaccrual – perhaps because deferrals and loan modifications are enough to keep these loans current for the time being.

Wells Fargo & Company and Subsidiaries
COMMERCIAL AND INDUSTRIAL LOANS AND LEASE FINANCING BY INDUSTRY

	Dec 31, 2020					Sep 30, 2020					Dec 31, 2019							
(\$ in millions)	No	naccrual loans	Loans outstanding	% of total loans	cor	Total nmitments (1)	No	naccrual loans	Loans outstanding	% of total loans	con	Total nmitments (1)		Nonaccrual loans	Loans outstanding	% of total loans	com	Total nmitments (1)
Financials except banks	\$	160	117,726	13%	\$	206,999	\$	204	108,597	12%	\$	193,838	\$	112	117,312	12%	\$	200,848
Technology, telecom and media		144	23,061	3		56,500		100	24,517	3		56,417		28	22,447	2		53,343
Real estate and construction		133	23,113	3		51,526		287	24,959	3		52,995		47	22,011	2		48,217
Retail		94	17,393	2		41,669		149	19,243	2		42,250		105	19,923	2		41,938
Equipment, machinery and parts manufacturing		81	18,158	2		41,332		95	19,586	2		40,649		36	23,457	2		42,040
Materials and commodities		39	12,071	1		33,879		48	13,188	1		35,885		33	16,375	2		39,369
Health care and pharmaceuticals		145	15,322	2		32,154		163	16,074	2		32,304		28	14,920	2		30,168
Oil, gas and pipelines		953	10,471	1		30,055		1,188	11,138	1		31,344		615	13,562	1		35,445
Food and beverage manufacturing		17	12,401	1		28,908		30	12,051	1		28,597		9	14,991	2		29,172
Automobile related		79	11,817	1		25,034		24	12,031	1		25,240		24	15,996	2		26,310
Commercial services		107	10,284	1		24,442		145	10,618	*		24,467		50	10,455	*		22,713
Utilities		2	5,031	*		18,564		9	5,922	*		19,315		224	5,995	*		19,390
Entertainment and recreation		263	9,884	1		17,551		85	9,643	1		16,849		44	13,462	1		19,854
Transportation services		573	9,236	1		15,531		390	10,216	1		16,642		224	10,957	*		17,660
Diversified or miscellaneous		7	5,437	*		14,717		16	4,965	_		14,043		4	4,600	*		11,290
Insurance and fiduciaries		2	3,297	*		14,334		2	3,463	*		14,814		1	5,525	*		15,596
Banks		_	12,789	1		13,842		_	12,975	1		13,982		_	20,070	*		20,728
Agribusiness		81	6,314	*		11,642		40	6,829	*		12,419		35	7,539	*		12,901
Government and education		9	5,464	*		11,065		10	5,413	*		11,691		6	5,363	*		12,267
Other (2)	\$	68	5,623	*	\$	23,315	\$	36	6,432	2%	\$	13,946	\$	15	8,996	1%	\$	21,698
Total	\$	2,957	334,892	33%	\$	713,059	\$	3,021	337,860	37%	\$	697,687	\$	1,640	373,956	39%	\$	720,947

COMMERCIAL REAL ESTATE LOANS BY PROPERTY TYPE

					De	c 31, 2020					S	ep 30, 2020				De	ec 31, 2019
(\$ in millions)	No	onaccrual loans	Loans outstanding	% of total loans	com	Total nmitments (1)	No	onaccrual loans	Loans outstanding	% of total loans	coi	Total mmitments (1)	Nonaccrual loans	Loans outstanding	% of total loans	cor	Total nmitments (1)
Office buildings	\$	274	37,251	4%	\$	43,059	\$	280	37,347	4%	\$	42,855	\$ 111	37,107	4%	\$	42,907
Apartments		30	27,909	3		35,092		30	27,435	3		35,038	9	24,658	2		32,576
Industrial/warehouse		87	17,108	2		19,069		77	17,730	2		19,887	83	17,305	2		19,588
Retail (excluding shopping center)		286	13,808	2		14,444		172	14,053	2		14,603	133	14,720	2		15,395
Hotel/motel		273	12,134	1		12,770		159	12,288	1		13,038	16	11,778	1		13,187
Shopping center		588	11,441	1		12,065		408	11,732	1		12,422	2	12,129	1		13,275
Institutional		93	6,692	*		7,923		95	6,215	*		7,667	49	5,541	*		7,193
Mixed use properties		98	6,192	*		7,424		91	6,217	*		7,434	93	6,864	1		8,289
Collateral pool		_	2,970	*		3,546		_	2,850	*		3,420	_	2,526	*		3,009
1-4 family structure		_	1,346	*		3,400		_	1,523	*		3,517	4	1,533	*		3,278
Other		93	6,674	*		8,376		65	7,039	*		8,995	114	7,602	1		9,002
Total	\$	1,822	143,525	16%	\$	167,168	\$	1,377	144,429	16%	\$	168,876	\$ 614	141,763	15%	\$	167,699

Less than 1%.
 Total commitments consists of loans outstanding plus unfunded credit commitments, excluding issued letters of credit.

Less than 1%. Total commitments consists of loans outstanding plus unfunded credit commitments, excluding issued letters of credit.

No other single industry had total loans outstanding in excess of \$3.8 billion, \$5.0 billion, and \$4.7 billion at December 31, 2020, September 30, 2020, and December 31, 2019, respectively

# **Deferral Activity**

Analysis of deferral activity is the best way to predict potential losses. Unfortunately, most banks provide limited disclosure about deferrals. Both Wells and Chase provide deferral information only on their consumer portfolio as shown in the graphics below. For both, residential loans still in deferral amount to only 4% of their portfolios. Credit card deferrals are de minimis - 1% for Wells and 0.2% for Chase - down from June highs of 7% and 3%, respectively. More to point, Chase discloses the performance of loans that have exited deferral (likely with payments added to principal balance - not paid in full and not forgiven); 97% of mortgages are now current as are 90% of credit card accounts (85% by balance). It appears that deferrals are no longer masking credit risk. Unfortunately, modifications are not reported now – that's where heightened credit risk is hidden.

# Consumer loan deferrals due to COVD-19

\$14.3 billion unpaid principal balance (UPB) of modified consumer loans were still in deferral as of 12/31/20 down from \$22.7 billion as of 9/30/20

		As of December 31,	2020		As of September 3	30, 2020			As of June 30, 2	2020	
	U	npaid principal balance			Unpaid principal balance			Unp	paid principal balance		
	0	f modified loans still in			of modified loans still in			of ı	modified loans still in		
(\$ in millions)		deferral period	% of loan class		deferral period	% of loan class			deferral period	% of loan class	
Residential mortgage-first lien	\$	10,544	4	%	\$ 16,994	6	%	\$	25,194	9	%
Residential mortgage-junior lien		1,355	6		1,848	7			2,812	10	
Credit card		373	1		783	2			2,616	7	
Auto		1,911	4		2,796	6			4,880	10	
Other consumer <sup>1</sup>		126	1		317	1			638	3	
Total Consumer <sup>2</sup>	\$	14,309	3 9	%	\$ 22,738	5	%	\$	36,140	10 '	%

<sup>1.</sup> Excludes student loans in deferral due to the announcedsale of our student loan portfolio and the transfer of these loans to loans held for sale. Prior period amounts of other consumer loans have been revised to excludes tudent loan balances in

# Update on payment deferrals

Consumer loans with payment deferral (\$mm)					
	Loan balance with	n payment deferral	12/31/20	020	
			Loan balance with payment	% of loan class	% of accounts who exited payment deferral
	6/30/2020	9/30/2020	deferral	balance <sup>1</sup>	and are current <sup>2</sup>
Residential real estate (including third-party loans serviced) <sup>3</sup>	\$54,532	\$28,516	\$23,522	3.8%	97%
Residential real estate (retained) 3	20,548	11,458	10,106	4.5	95
Auto and other <sup>4</sup>	3,357	457	377	0.5	94
Credit card	4,384	368	264	0.2	90 <sup>5</sup>
Total consumer	\$62,273	\$29,341	\$24,163	2.9%	91%

Note: Totals may not sum due to rounding Represents the unpaid principal balance of loans with payment deferral, divided by the total unpaid principal balance of the respective loan classes loans

Includes accounts less than 30 days past due

3 Includes residential real estate loans held in CCB, AWM and Corporate

4 Excludes risk-rated business banking and auto dealer loans held in CCB and auto operating lease assets that were still with pay ment deferral as of the reporting date 5 85% of the balance that exited deferral are current as of the reporting date



JPMORGAN CHASE & CO.

<sup>1.</sup> EXCludes \$10.69 in Julian International or the annune consistency of a source in warparture and use to a source in the source in th 4Q20 Financial Results

**Deferrals have also been used to manage commercial loans.** While none of the mega-banks provide information about commercial loan deferrals, some smaller banks provide insight into market norms. For example, Bank of Oklahoma provides data on consumer and commercial deferrals. It has a lower amount of deferrals than Chase and Wells (1.8%, likely mostly mortgage, versus 4% on mortgage and 3% overall), but only 0.4% of commercial loans are in deferral. As tough economic conditions continue, it will be interesting to watch for deferrals or refinancings of C&I and CRE loans that would normally be classified as troubled debt restructurings. Exiting a deferral with a modification simply pushes the credit risk into the future.

# COVID-19

Loan Deferrals	In Deferral			Exited Deferral			
	# of loans	Amount (\$mil)	% of segment	# of loans	Amount (\$mil)	% of segment	
Business Market*	30	\$86.8	0.4%	448	\$1,575.5	8.1%	
Individual Market**	296	\$30.7	1.8%	473	\$35.9	2.2%	
Total	326	\$117.5	0.6%	921	\$1,611.4	7.6%	

<sup>\*</sup> Includes C&I, Energy, Healthcare, CRE and Private Wealth \*\* Includes Consumer and Mortgage

COVID-19 Impacted Areas				
(\$mil)	Total Outstanding	Percent of Portfolio		
Entertainment and Recreation	\$555.9	2.42%		
Gaming Industries	379.1	1.65%		
All other Entertainment and Recreation	176.8	0.77%		
Retail	573.7	2.49%		
Convenience Stores & Gas Stations	102.3	0.44%		
Restaurants	266.0	1.17%		
Specialty Stores	31.3	0.14%		
All Other Retail	174.1	0.76%		
Hotels	65.8	0.29%		
Churches and Religious Organizations	132.9	0.58%		
Colleges and Universities	186.6	0.81%		
Airlines	27.1	0.12%		
Total COVID-19 Impact Areas	\$1,542.0	6.70%		

- Deferred loans continue to decline with only 12 loans (\$24.3 million) in extended deferral
- Businesses the markets originally considered more exposed to ongoing economic headwinds due to the pandemic are less than 7% of the total BOKF portfolio
- Close monitoring in place for these areas

8

Instead of deferrals, some banks have modified loans under the CARES Act. Like BOK, BankUnited provides more granular data on deferrals, but it also provides data on *CARES Act modifications* by industry segment within the CRE and C&I space. For example, the graphic on the next page shows that a majority (55%) of its hotel loans were modified pursuant to the CARES Act; at \$344 million this constitutes about 5% of BankUnited's CRE portfolio. BankUnited's actions are commonplace in the current bank environment – the difference is that they have reported it.

# Loan Portfolio – Deferrals and Modifications At December 31, 2020



### (\$ in millions)

- Loans subject to COVID related deferral or modification under the CARES Act totaled \$794 million or 3% of the total loan portfolio at December 31, 2020. By comparison, at the end of Q2, we reported that we had granted 90-day payment deferrals on \$3.6 billion of loans or 15% of the total loan portfolio.
- Commercial CARES Act modifications are most often 9 to 12-month interest only periods.
- Commercial deferrals remained consistent quarter over quarter at 4% of the commercial portfolio
- Residential deferrals and modifications declined to 2% of the residential portfolio at December 31, 2020 from 8% at September 30

	Sho	ntly Under ort-Term eferral	CA	RES Act	Total	% of Portfolio
Residential - excluding government insured	\$	144	\$	12	\$ 156	2%
CRE - Property Type:						
Retail	\$	29	\$	19	\$ 48	4%
Hotel		1		343	344	55%
Office		-		48	48	2%
Multifamily		-		16	16	1%
Other		2		-	2	1%
Total CRE	\$	32	\$	426	\$ 458	7%
C&I - Industry:						
Accomm. and Food Services	\$	-	\$	15	\$ 15	5%
Retail Trade		1		17	18	6%
Manufacturing		2		11	13	4%
Transportation and Warehousing (cruise lines)		-		48	48	10%
Finance and Insurance		-		18	18	2%
Other		7		15	22	1%
Total C&I	\$	10	\$	124	\$ 134	2%
BFG - Franchise	\$	21	\$	25	\$ 46	8%
Total Commercial	\$	63	\$	575	\$ 638	4%
Total Loans	\$	207	\$	587	\$ 794	3%
% of Total Loans		<1%		2%	3%	

### Residential - Excluding Government Insured

Through December 31, 2020, a total of \$525 million of residential loans, excluding government insured loans, had been granted an initial short-term payment deferral. The status of those loans at December 31, 2020 is presented in the table below:

	_	Loans That Have Rolled Off of Short-Term Deferral						
Loans Still	Under Short-Term Deferral	Payi	ng as Agreed	Not Resumed Regular Payments				
	% of Loans Initially Granted		% of Loans Rolled Off		% of Loans Rolled Off			
Balance	Short-Term Deferral (1)	Balance	Short-Term Deferral	Balance	Short-Term Deferral			
\$144	27%	\$362	95%	\$19	5%			

(1) Includes \$23 million of loans continuing to make payments

16

# **Summary**

The biggest take-away's from this quarter's earnings releases are that digital banking is here to stay. Community banks must develop and execute a digital strategy or risk losing customer relevance. Changes in fee income by type demonstrate that changing payment patterns are already having a material impact on the bottom line.

The second key issue is credit performance during the pandemic. Banks took unusually large provisions in 1Q and 2Q 2020 only to reverse some of that in the fourth quarter. Analysis of deferral activity would suggest that there have not been material changes to the credit quality of portfolios. That said, CARES Act modifications and other borrower-friendly initiatives may be masking performance, making it impossible to determine true expected losses. As a result, it is not yet possible to assess credit damage in bank portfolios.

## Sources:

http://investor.bankofamerica.com/index.php/financial-information/guarterly-earnings

https://www.citigroup.com/citi/investor/pres.htm

https://www.jpmorganchase.com/ir/events

https://www.wellsfargo.com/about/investor-relations/guarterly-earnings/

### **Disclaimer**

This presentation is being furnished on a confidential basis to provide preliminary summary information. The information, tools and material (collectively, information) contained herein is not directed to or intended for distribution or use by any person or entity who is a citizen or resident of or located in any jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would subject Endurance Advisory Partners, LLC, to any registration or licensing requirement within such jurisdiction.

The information presented herein is provided for informational purposes only and is not to be used or considered as an offer to sell, or buy securities or other financial instruments, or any advice or recommendation with respect to such securities or other financial instruments. The information may not be reproduced in whole or in part or otherwise made available without the prior written consent of Endurance Advisory Partners, LLC. Information and opinions presented have been obtained or derived from sources believed to be reliable, but Endurance Advisory Partners, LLC makes no representation as to their accuracy or completeness. Endurance Advisory Partners, LLC, accepts no liability for any loss arising from the use of the information contained herein.

This information is subject to periodic update and revision. Materials should only be considered current as of the date of the initial publication, without regard to the date on which you may access the information. Endurance Advisory Partners, LLC, maintains the right to delete or modify the information without prior notice.

Under no circumstances and under no theory of law, tort, contract, strict liability or otherwise, shall Endurance Advisory Partners, LLC be liable to anyone for any damages resulting from access or use of, or inability to access or use, this information regardless of whether they are dire, indirect, special, incidental, or consequential damages of any character, including damages for trading losses or lost profits, or for any claim or demand by any third party, even if Endurance Advisory Partners, LLC knew or had reason to know of the possibility of such damages, claim or demand.